

# THE FINANCIAL PLAN

## The City Of Flin Flon

### For the Year 2026

|         |                                                         | Attached | N/A |
|---------|---------------------------------------------------------|----------|-----|
| Page 1  | General Operating Fund - Budgeted Revenue & Expense     | x        |     |
| Page 2  | General Operating Fund - Budgeted Revenue               | x        |     |
| Page 3  | General Operating Fund - Budgeted Expenditure           | x        |     |
| Page 4  | General Operating Fund - Budgeted Expenditure           | x        |     |
| Page 5  | General Operating Fund - Budgeted Expenditure           | x        |     |
| Page 6  | Utility Operating Fund - Budgeted Revenue & Expenditure | x        |     |
| Page 7  | Local Urban District - Budgeted Revenue & Expenditure   | x        |     |
| Page 8  | Calculation of Tax Levies                               | x        |     |
| Page 9  | Sundry Revenue and Expenditure Analyses                 | x        |     |
| Page 10 | Rural Area and General Municipal Requirements           |          | x   |
| Page 11 | General Operating Fund - Debenture Debt Charges         | x        |     |
| Page 12 | Utility Operating Fund - Debenture Debt Charges         | x        |     |
| Page 13 | Capital Budget (Current Year)                           | x        |     |
| Page 14 | Capital Expenditure Program (Subsequent Five Years)     | x        |     |

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE  
The City Of Flin Flon  
For the Year 2026**

**REVENUE**

Unaudited

|                                                 |           | Last Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Years<br>Budgeted<br>2027 |
|-------------------------------------------------|-----------|-------------------------------|-----------------------------|-------------------------------|--------------------------------|
| Tax Levy                                        | Page 8    | 9,821,239                     | 9,821,239                   | 10,324,662                    | 11,509,319                     |
| Grants in Lieu of Taxes                         | Pages 8,9 | 4,108,745                     | 4,108,745                   | 3,927,808                     | 3,969,900                      |
| Sub Total                                       |           | 13,929,984                    | 13,929,984                  | 14,252,469                    | 15,479,219                     |
| Requisition (Deduct)                            | Page 8    | 4,856,675                     | 4,856,673                   | 4,890,183                     | 4,874,175                      |
| Net Municipal Taxes and Grants in Lieu of Taxes |           | 9,073,923                     | 9,073,311                   | 9,362,286                     | 10,605,044                     |
| Other Revenue                                   | Pages 2,8 | 4,239,040                     | 4,889,882                   | 6,914,300                     | 5,506,040                      |
| Transfers from Accumulated Surplus and Reserves | Page 2    | 133,000                       | 731,553                     | 285,000                       | 217,500                        |
| Total Revenue                                   | Page 8    | 13,445,349                    | 14,694,746                  | 16,561,586                    | 16,328,584                     |

**EXPENDITURE**

|                                    |        | This Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Years<br>Budgeted<br>2027 |
|------------------------------------|--------|-------------------------------|-----------------------------|-------------------------------|--------------------------------|
| General Government Services        |        | 2,090,600                     | 2,225,776                   | 2,361,150                     | 2,949,500                      |
| Protective Services                |        | 743,800                       | 1,940,159                   | 1,427,900                     | 1,665,000                      |
| Transportation Services            |        | 3,944,500                     | 3,943,754                   | 3,756,000                     | 4,226,500                      |
| Environmental Health Services      |        | 745,250                       | 641,148                     | 776,000                       | 743,000                        |
| Public Health and Welfare Services |        | 60,284                        | 60,284                      | 60,284                        | 60,284                         |
| Environmental Development Services |        | 805,500                       | 105,239                     | 207,000                       | 221,500                        |
| Economic Development Services      |        | 337,000                       | 554,859                     | 1,095,500                     | 497,000                        |
| Recreation and Cultural Services   |        | 2,587,608                     | 2,466,854                   | 3,211,643                     | 3,198,400                      |
| Fiscal Services                    |        | 1,771,790                     | 2,396,917                   | 3,206,633                     | 2,137,468                      |
| Transfers - Deferred Surplus       | Page 9 |                               |                             |                               |                                |
| - Reserves                         | Page 5 | 360,000                       | 360,000                     | 460,000                       | 630,000                        |
| Total Basic Expenditure            | Page 8 | 13,446,332                    | 14,694,990                  | 16,562,110                    | 16,328,652                     |
| Surplus Allowance                  | Page 8 | (983)                         | (244)                       | (526)                         | (68)                           |
| Total Expenditure                  | Page 8 | 13,445,349                    | 14,694,746                  | 16,561,584                    | 16,328,584                     |
| Net Operating Surplus(Deficit)     |        | 0                             | 0                           | 2                             | 0                              |

For Department Use Only

Adopted by  
Resolution of Council  
Approved

(Mayor)

(Finance Chairman)

Certified

(Municipal Administrator)

**GENERAL OPERATING FUND  
BUDGETED REVENUE  
The City Of Flin Flon  
For the Year 2026**

| OTHER REVENUE                        |           | Last Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Year<br>Budgeted<br>2027 |
|--------------------------------------|-----------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Taxes Added                          |           | \$140,000                     | \$782                       | \$20,000                      | \$20,000                      |
| Tax & Redemption Penalties           |           | \$285,000                     | \$195,274                   | \$255,000                     | \$285,000                     |
| Sales of Service                     |           |                               |                             |                               |                               |
| Administration-Other Services        |           | \$13,000                      | \$10,880                    | \$12,000                      | \$12,000                      |
| Administration-Tax Sale              |           | \$37,000                      | \$9,860                     | \$15,000                      | \$15,000                      |
| Fire Dept-Services                   |           | \$40,000                      | \$811,483                   | \$1,497,400                   | \$350,000                     |
| Safety Building Rental               |           | \$114,000                     | \$135,413                   | \$136,000                     | \$140,000                     |
| Public Works-Other Revenues          |           | \$120,000                     | \$27,256                    | \$50,000                      | \$50,000                      |
| Parking-Lot Rentals                  |           | \$9,000                       | \$8,778                     | \$9,500                       | \$9,500                       |
| Provincial Roads Mice                |           | \$103,000                     | \$101,624                   | \$125,000                     | \$125,000                     |
| Public Transit-Fares                 |           | \$43,000                      | \$39,522                    | \$45,000                      | \$45,000                      |
| Environmental Health-Tipping Fees    |           | \$180,000                     | \$201,747                   | \$210,000                     | \$250,000                     |
| Environmental Health-Bin Collections |           | \$140,000                     | \$130,276                   | \$195,000                     | \$140,000                     |
| Regional Planning & Development      |           | \$120,000                     | \$53,123                    | \$66,000                      | \$100,000                     |
| Sales of Service                     | A         | \$919,000                     | \$1,529,962                 | \$2,360,900                   | \$1,236,500                   |
| Rentals-Trailer Court                | B         | \$104,000                     | \$103,140                   | \$110,160                     | \$120,000                     |
| Facility Fees                        |           |                               |                             |                               |                               |
| Cemeteries                           |           | \$30,000                      | \$38,199                    | \$40,000                      | \$40,000                      |
| Parks-Ball diamonds                  |           | \$1,000                       | \$447                       | \$1,000                       | \$1,000                       |
| Parks-Animal Park                    |           | \$6,000                       | \$100                       | \$6,000                       | \$6,000                       |
| Parks-Tourist Bureau                 |           | \$56,000                      | \$49,983                    | \$55,800                      | \$60,000                      |
| Parks-Camp Whitney                   |           | \$0                           | \$0                         | \$0                           | \$15,000                      |
| Community Halls                      |           | \$90,000                      | \$51,474                    | \$82,000                      | \$90,000                      |
| Skating Rinks & Arenas               |           | \$175,000                     | \$80,694                    | \$122,900                     | \$125,000                     |
| Concessions                          |           | \$0                           | \$0                         | \$0                           | \$0                           |
| Other Programming-General            |           | \$25,000                      | \$14,037                    | \$16,500                      | \$18,000                      |
| Other Programming-S.I.P.             |           | \$13,000                      | \$20,330                    | \$21,000                      | \$21,000                      |
| Swimming Pools & Beaches             |           | \$30,000                      | \$0                         | \$585,000                     | \$500,000                     |
| Facility User Fees                   | C         | \$426,000                     | \$255,264                   | \$930,200                     | \$876,000                     |
| User Fees                            | (A+B+C)   | \$1,449,000                   | \$1,888,366                 | \$3,401,260                   | \$2,232,500                   |
| Permits                              |           | \$20,000                      | \$14,562                    | \$35,000                      | \$21,000                      |
| Licences-Administration              |           | \$18,000                      | \$19,256                    | \$21,000                      | \$25,000                      |
| Licenses-Animal Control              |           | \$0                           | \$0                         | \$0                           | \$0                           |
| Licenses-Trailer Court               |           | \$540                         | \$540                       | \$540                         | \$540                         |
| Fines-Traffic/Parking                |           | \$9,500                       | \$7,396                     | \$15,000                      | \$12,000                      |
| Fines-Bylaw Enforcement              |           | \$90,000                      | \$24,922                    | \$52,500                      | \$75,000                      |
| Permits, Licences and Fines          |           | \$138,040                     | \$66,676                    | \$124,040                     | \$133,540                     |
| Return on Investment                 |           | \$60,000                      | \$34,044                    | \$40,000                      | \$45,000                      |
| Accommodation Tax                    |           | \$185,000                     | \$157,977                   | \$170,000                     | \$185,000                     |
| Other Revenues-Environmental Health  |           | \$35,000                      | \$26,672                    | \$30,000                      | \$30,000                      |
| Other Revenues-General               |           | \$125,000                     | \$227,073                   | \$130,000                     | \$230,000                     |
| Other Revenues-Recreation            |           | \$125,000                     | \$8,891                     | \$42,000                      | \$50,000                      |
| Other Revenues-Gain/Loss             |           | \$0                           | \$0                         | \$0                           |                               |
| Grants-Prov of Manitoba-General      | Page 9    | \$1,040,000                   | \$895,224                   | \$1,371,000                   | \$1,315,000                   |
| Grants-Other                         | Page 9    | \$155,000                     | \$235,768                   | \$643,000                     | \$150,000                     |
| Grants-Other- Heritage               | Page 9    | \$30,000                      | \$0                         | \$150,000                     | \$350,000                     |
| Grants-Other-GAS                     | Page 9    | \$362,000                     | \$296,055                   | \$343,000                     | \$375,000                     |
| Grants-Other Saskatchewan            | Page 9    | \$30,000                      | \$27,344                    | \$130,000                     | \$30,000                      |
| Grants-Other Summer Student          | Page 9    | \$70,000                      | \$55,680                    | \$65,000                      | \$75,000                      |
| Grants-Capital Asset Funding         |           |                               | \$774,056                   |                               |                               |
| Total Municipal Revenues             | Pages 1,8 | \$4,239,040                   | \$4,889,882                 | \$6,914,300                   | \$5,506,040                   |
| Transfers From/To                    |           |                               |                             |                               |                               |
| - Accumulated Surplus                |           |                               | \$598,553                   |                               |                               |
| - Utility                            |           |                               |                             |                               |                               |
| - Reserves                           | Page 13   | \$133,000                     | \$133,000                   | \$285,000                     | \$150,000                     |
| Total Transfers                      | Page 1    | \$133,000                     | \$731,553                   | \$285,000                     | \$150,000                     |
| Total Other Revenue and Transfers    | Page 8    | \$4,372,040                   | \$5,621,435                 | \$7,199,300                   | \$5,656,040                   |

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
The City Of Flin Flon  
For the Year 2026**

|                                     | Last Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Year<br>Budgeted<br>2027 |
|-------------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| <b>GENERAL GOVERNMENT SERVICES</b>  |                               |                             |                               |                               |
| 110 Legislative                     | \$220,000                     | \$232,231                   | \$248,950                     | \$250,000                     |
| 120 General administration          |                               |                             |                               |                               |
| 120 Clerk and staff                 | \$665,000                     | \$676,681                   | \$792,000                     | \$800,000                     |
| 125 Office                          | \$99,000                      | \$107,310                   | \$122,500                     | \$125,000                     |
| 120 Other                           | \$418,000                     | \$425,571                   | \$436,500                     | \$430,000                     |
| 120 Audit                           | \$38,000                      | \$35,393                    | \$40,000                      | \$40,000                      |
| 120 Elections                       | \$0                           | \$0                         | \$10,000                      | \$0                           |
| 120 Assessment                      | \$51,000                      | \$50,600                    | \$52,000                      | \$52,000                      |
| 121 Legal                           | \$30,000                      | \$43,043                    | \$60,000                      | \$50,000                      |
| 120 Recoveries (deduct) - Utilities | (\$186,000)                   | (\$186,000)                 | (\$186,000)                   | (\$186,000)                   |
| Total Administration                | \$1,115,000                   | \$1,152,598                 | \$1,327,000                   | \$1,311,000                   |
| 126 Allowance for Doubtful Accounts | \$50,000                      | \$50,000                    | \$50,000                      | \$50,000                      |
| 126 Property Tax Discounts          | \$105,000                     | \$92,262                    | \$100,000                     | \$100,000                     |
| 126 Interest on Debenture Payments  | \$22,500                      | \$17,469                    | \$12,000                      | \$600,000                     |
| 127 Workplace Safety & Health       | \$208,100                     | \$197,549                   | \$136,000                     | \$136,000                     |
| 128 Trailer Court                   | \$5,000                       | \$3,105                     | \$2,200                       | \$2,500                       |
| 129 Beautification                  | \$0                           | \$0                         | \$0                           | \$0                           |
| Other General Government            | \$390,600                     | \$360,385                   | \$300,200                     | \$888,500                     |
| 120 City Owned Properties           | \$365,000                     | \$480,562                   | \$485,000                     | \$500,000                     |
| <b>GENERAL GOVERNMENT SERVICES</b>  | <b>\$2,090,600</b>            | <b>\$2,225,776</b>          | <b>\$2,361,150</b>            | <b>\$2,949,500</b>            |

**PROTECTIVE SERVICES**

|                            |                  |                    |                    |                    |
|----------------------------|------------------|--------------------|--------------------|--------------------|
| 210 Police                 | \$77,250         | \$59,650           | \$78,000           | \$80,000           |
| 220 Fire                   | \$501,050        | \$579,916          | \$674,000          | \$750,000          |
| 225 Safety Building        | \$0              | \$0                | \$0                | \$0                |
| 230 Building Inspection    | \$64,000         | \$97,788           | \$71,600           | \$75,000           |
| 240 Bylaw Enforcement      | \$76,500         | \$31,556           | \$204,300          | \$160,000          |
| 260 E M O                  | \$25,000         | \$1,171,249        | \$400,000          | \$600,000          |
|                            |                  |                    |                    |                    |
|                            |                  |                    |                    |                    |
|                            |                  |                    |                    |                    |
| <b>PROTECTIVE SERVICES</b> | <b>\$743,800</b> | <b>\$1,940,159</b> | <b>\$1,427,900</b> | <b>\$1,665,000</b> |

**TRANSPORTATION SERVICES**

|                                   |             |             |             |             |
|-----------------------------------|-------------|-------------|-------------|-------------|
| 300 Engineering & Administration  | \$549,000   | \$660,558   | \$688,000   | \$690,000   |
| 301 Unallocated Wages             | \$315,000   | \$379,811   | \$380,000   | \$380,000   |
| 307 Custom Work                   | \$5,000     | \$21,171    | \$20,000    | \$20,000    |
| 309 Mtnce Shop                    | \$201,000   | \$322,303   | \$270,500   | \$280,000   |
| 311 Workshop & Yard               | \$271,500   | \$216,656   | \$230,000   | \$250,000   |
| 312 Changehouse                   | \$0         | \$0         | \$0         | \$0         |
|                                   |             |             |             |             |
|                                   |             |             |             |             |
| Transportation Services to Page 4 | \$1,341,500 | \$1,600,499 | \$1,588,500 | \$1,620,000 |

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
The City Of Flin Flon  
For the Year 2026**

|                                | Last Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Year<br>Budgeted<br>2027 |
|--------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Transportation Services Page 3 | \$1,341,500                   | \$1,600,499                 | \$1,588,500                   | \$1,620,000                   |
| 313 Road & Street Maintenance  | \$932,500                     | \$799,117                   | \$447,500                     | \$750,000                     |
| 314 Sidewalk Maintenance       | \$25,000                      | \$118,452                   | \$108,000                     | \$110,000                     |
| 315 Woodwalks                  | \$25,000                      | \$0                         | \$2,500                       | \$2,500                       |
| 316 Ditches and road drainage  | \$8,000                       | \$10,739                    | \$5,000                       | \$8,000                       |
| 317 Storm Sewers               | \$415,000                     | \$180,277                   | \$350,000                     | \$250,000                     |
| 318 Street Cleaning            | \$91,000                      | \$105,497                   | \$105,500                     | \$106,000                     |
| 319 Snow Removal               | \$595,000                     | \$612,606                   | \$615,000                     | \$620,000                     |
| 320 Bridges                    | \$50,000                      | \$22,842                    | \$25,000                      | \$250,000                     |
| 330 Street lighting            | \$108,000                     | \$109,014                   | \$109,000                     | \$110,000                     |
| 340 Traffic Services           | \$30,000                      | \$35,185                    | \$35,000                      | \$35,000                      |
| 350 Parking                    | \$12,500                      | \$9,816                     | \$10,000                      | \$10,000                      |
| 360 Provincial Road Mtce       | \$55,000                      | \$55,099                    | \$55,000                      | \$55,000                      |
| Other Road Transportation      |                               |                             |                               |                               |
| Transportation Services        | \$3,688,500                   | \$3,659,143                 | \$3,456,000                   | \$3,926,500                   |
| Other transportation Services  |                               |                             |                               |                               |
| Airport                        |                               |                             |                               |                               |
| 370 Bus Service                | \$256,000                     | \$284,611                   | \$300,000                     | \$300,000                     |
| <b>TRANSPORTATION SERVICES</b> | <b>\$3,944,500</b>            | <b>\$3,943,754</b>          | <b>\$3,756,000</b>            | <b>\$4,226,500</b>            |

|                                      |                  |                  |                  |                  |
|--------------------------------------|------------------|------------------|------------------|------------------|
| <b>ENVIRONMENTAL HEALTH SERVICES</b> |                  |                  |                  |                  |
| Garbage and Waste Collection         |                  |                  |                  |                  |
| 410 Landfill                         | \$321,000        | \$251,535        | \$278,500        | \$230,000        |
| 410 Garbage Collection               | \$215,000        | \$201,051        | \$245,000        | \$255,000        |
| 410 Commercial Bin Collection        | \$136,000        | \$112,145        | \$175,000        | \$180,000        |
| 420 Spring Cleanup                   |                  | \$0              |                  |                  |
| 410 Environment Committee            | \$73,250         | \$76,417         | \$77,500         | \$78,000         |
| <b>ENVIRONMENTAL HEALTH SERVICES</b> | <b>\$745,250</b> | <b>\$641,148</b> | <b>\$776,000</b> | <b>\$743,000</b> |

|                                             |                  |                  |                  |                  |
|---------------------------------------------|------------------|------------------|------------------|------------------|
| <b>PUBLIC HEALTH &amp; WELFARE SERVICES</b> |                  |                  |                  |                  |
|                                             | \$60,284         | \$60,284         | \$60,284         | \$60,284         |
| <b>REGIONAL PLANNING &amp; DEVELOPMENT</b>  |                  |                  |                  |                  |
| Planning and zoning                         |                  |                  |                  |                  |
| Community development                       |                  |                  |                  |                  |
| 610 General land assembly                   | \$280,500        | \$57,089         | \$67,000         | \$81,500         |
| Urban renewal(Building Demos)               | \$525,000        | \$48,150         | \$140,000        | \$140,000        |
| <b>GENERAL DEVELOPMENT SERVICES</b>         | <b>\$805,500</b> | <b>\$105,239</b> | <b>\$207,000</b> | <b>\$221,500</b> |

**GENERAL OPERATING FUND  
BUDGETED EXPENDITURE  
The City Of Flin Flon  
For the Year 2026**

|                                            |                              | Last Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Year<br>Budgeted<br>2027 |
|--------------------------------------------|------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| <b>ECONOMIC DEVELOPMENT SERVICES</b>       |                              |                               |                             |                               |                               |
|                                            | Natural Resources            |                               |                             |                               |                               |
|                                            | Agricultural                 |                               |                             |                               |                               |
|                                            | Regional development         | \$55,000                      | \$34,437                    | \$95,000                      | \$85,000                      |
|                                            | Industrial development       |                               |                             |                               |                               |
| 700                                        | Other economic development   | \$282,000                     | \$520,422                   | \$500,500                     | \$412,000                     |
|                                            | Tourism & Promotions (NCCAE) | \$0                           |                             | \$500,000                     | \$0                           |
|                                            | Public receptions            |                               |                             |                               |                               |
| <b>TOTAL ECONOMIC DEVELOPMENT SERVICES</b> |                              | <b>\$337,000</b>              | <b>\$554,859</b>            | <b>\$1,095,500</b>            | <b>\$497,000</b>              |

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|                                         |                             |                    |                    |                    |                    |
|-----------------------------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|
| <b>RECREATION AND CULTURAL SERVICES</b> |                             |                    |                    |                    |                    |
| 810                                     | Cemeteries                  | \$79,100           | \$79,758           | \$72,800           | \$75,000           |
|                                         |                             |                    |                    |                    |                    |
| 811                                     | Parks & Playgrounds         | \$310,500          | \$298,382          | \$322,500          | \$345,000          |
| 812                                     | Ball diamonds               | \$4,000            | \$13,546           | \$13,800           | \$6,000            |
| 813                                     | Animal Park                 | \$70,800           | \$18,437           | \$81,500           | \$82,000           |
| 814                                     | Tourist Bureau              | \$124,000          | \$142,567          | \$174,000          | \$175,000          |
| 815                                     | Camp Whitney                | \$0                | \$6,138            | \$55,000           | \$35,000           |
| 817                                     | Rotary Park                 | \$3,150            | \$19,435           | \$22,250           | \$5,000            |
| 818                                     | Pioneer Square              | \$3,500            | \$3,072            | \$3,700            | \$3,800            |
|                                         | Parks & Playgrounds         | \$515,950          | \$501,577          | \$672,750          | \$651,800          |
|                                         |                             |                    |                    |                    |                    |
| 820                                     | Recreation Administration   | \$149,800          | \$156,687          | \$153,000          | \$155,000          |
| 830                                     | Community Centres & Halls   | \$398,600          | \$377,678          | \$393,043          | \$400,000          |
| 840/51                                  | Skating & Curling Rinks     | \$956,600          | \$990,649          | \$973,250          | \$975,000          |
|                                         |                             |                    |                    |                    |                    |
| 860                                     | Other Recreation (Programs) | \$243,700          | \$221,125          | \$343,800          | \$365,000          |
| 870                                     | Swimming Pools & Beaches    | \$24,658           | \$20,283           | \$481,500          | \$455,000          |
| <b>TOTAL RECREATION SERVICES</b>        |                             | <b>\$1,773,358</b> | <b>\$1,766,422</b> | <b>\$2,344,593</b> | <b>\$2,350,000</b> |

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|                                                         |         |                    |                    |                    |                    |
|---------------------------------------------------------|---------|--------------------|--------------------|--------------------|--------------------|
| <b>FISCAL SERVICES</b>                                  |         |                    |                    |                    |                    |
| Transfer to capital                                     | Page 13 | \$1,110,000        | \$923,500          | \$1,563,374        | \$1,000,000        |
| Transfer to utility-Critical Assets                     | Page 6  | \$0                | \$250,000          | \$750,000          | \$500,000          |
| Transfer to Utility-Debenture Payments                  | Page 6  | \$537,914          | \$537,914          | \$537,914          | \$137,468          |
| Debenture debt charges-Principal                        | Page 11 | \$98,876           | \$98,876           | \$105,345          | \$250,000          |
| Other Fiscal Services (Contingency/Prior year recovery) |         | \$0                |                    | \$0                |                    |
| <b>Other fiscal services</b>                            |         |                    |                    |                    |                    |
| 126 Allowance for Tax Assets                            |         | \$25,000           | \$586,627          | \$250,000          | \$250,000          |
| <b>TOTAL FISCAL SERVICES</b>                            |         | <b>\$1,771,790</b> | <b>\$2,396,917</b> | <b>\$3,206,633</b> | <b>\$2,137,468</b> |

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|                        |  |                  |                  |                  |                  |
|------------------------|--|------------------|------------------|------------------|------------------|
| <b>Transfers</b>       |  |                  |                  |                  |                  |
| General Reserve        |  | \$220,000        | \$220,000        | \$320,000        | \$490,000        |
| Replacement Reserve    |  | \$75,000         | \$75,000         | \$75,000         | \$75,000         |
| Other Transfers        |  | \$65,000         | \$65,000         | \$65,000         | \$65,000         |
| Deficit Recovery       |  |                  |                  |                  |                  |
| <b>Total Transfers</b> |  | <b>\$360,000</b> | <b>\$360,000</b> | <b>\$460,000</b> | <b>\$630,000</b> |

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4/30/2026  
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**UTILITY OPERATING FUND**  
**BUDGETED REVENUE AND EXPENDITURE**  
**The City Of Flin Flon**  
**For the Year 2026**

**REVENUE**

|                                        | Last Year<br>Budgeted<br>2025 | Last Year<br>Actual<br>2025 | This Year<br>Budgeted<br>2026 | Next Year<br>Budgeted<br>2027 |
|----------------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| WATER CONSUMER SALES - Residential     | 2,499,000                     | 2,118,185                   | 2,499,000                     | 2,799,000                     |
| - Commercial and Bulk                  | 1,296,000                     | 872,638                     | 1,086,000                     | 1,200,000                     |
| - Delivery System                      | 175,000                       | 59,182                      | 75,000                        | 95,000                        |
|                                        | 3,970,000                     | 3,050,005                   | 3,660,000                     | 4,094,000                     |
| Discounts, Refunds and Cancellations   |                               |                             |                               |                               |
| Net Consumer Revenue - Sub Total       | 3,970,000                     | 3,050,005                   | 3,660,000                     | 4,094,000                     |
| Penalties                              | 55,000                        | 54,936                      | 60,000                        | 65,000                        |
| Hydrant Rentals                        | 136,000                       | 136,000                     | 136,080                       | 136,080                       |
| Deficit Recovery                       | 180,000                       | 206,571                     | 255,000                       | 305,000                       |
| Contributions from Revenue Fund Page 5 | 537,914                       | 537,914                     | 537,914                       | 137,468                       |
| Contributions from Revenue Fund        | 0                             | 250,000                     | 750,000                       | 500,000                       |
| Capital Grant Funding                  |                               |                             |                               |                               |
| <b>TOTAL REVENUE</b>                   | <b>4,878,914</b>              | <b>4,235,426</b>            | <b>5,398,994</b>              | <b>5,237,548</b>              |

**EXPENDITURES**

|                                           |                  |                  |                  |                  |
|-------------------------------------------|------------------|------------------|------------------|------------------|
| WATER SUPPLY                              |                  |                  |                  |                  |
| Water Treatment (4-105)                   | 540,500          | 545,259          | 610,500          | 650,000          |
| Water Supply (4-110-112)                  | 39,500           | 39,191           | 40,500           | 55,000           |
| Service of Supply (4-113-116)             | 189,250          | 149,740          | 366,000          | 211,000          |
| Transmission and Distribution (4-117-128) | 1,241,750        | 753,399          | 1,120,000        | 1,255,500        |
| Deliver System (4-510)                    | 187,000          | 187,714          | 200,000          | 210,000          |
| WATER COSTS                               | 2,198,000        | 1,675,303        | 2,337,000        | 2,381,500        |
| SEWAGE COLLECTION AND DISPOSAL            |                  |                  |                  |                  |
| Sewage Collection Systems (4-201-202)     | 362,000          | 148,047          | 650,000          | 660,000          |
| Sewage Lift Stations (4-203)              | 562,000          | 436,004          | 372,000          | 480,080          |
| Sewage Treatment and Disposal (4-204-205) | 1,072,500        | 615,226          | 1,074,000        | 1,078,000        |
| Custom Work (4-207-208)                   | 0                | 0                | 0                | 0                |
| Deliver System (4-520)                    | 135,000          | 144,950          | 150,000          | 155,000          |
| SEWER COSTS                               | 2,131,500        | 1,344,227        | 2,246,000        | 2,373,080        |
| Administration                            | 485,617          | 481,131          | 446,500          | 460,000          |
| Amortization of Capital Expenditures      |                  |                  |                  |                  |
| Debenture Debt Charges                    | 63,797           | 63,797           | 43,825           | 22,974           |
| Surplus Appropriations                    |                  | 670,968          | 325,669          | (6)              |
| <b>TOTAL EXPENDITURE</b>                  | <b>4,878,914</b> | <b>4,235,426</b> | <b>5,398,994</b> | <b>5,237,548</b> |
| <b>NET OPERATING SURPLUS</b>              | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

## CALCULATION OF TAX LEVIES

YEAR 2025

THE CITY OF FLIN FLON

|                             | Taxable     | Assessments<br>Otherwise<br>Exempt | Grants    | Total       | Basic       | Allowance<br>Tax Arr. | Expenditures<br>Total |     |       | Taxation    | Grants<br>In Lieu | Other<br>Revenue | Total       |
|-----------------------------|-------------|------------------------------------|-----------|-------------|-------------|-----------------------|-----------------------|-----|-------|-------------|-------------------|------------------|-------------|
| Foundation—Farm/Residential | 95,685,080  | 0                                  | 2,163,010 | 98,048,090  | \$0         | \$0                   | \$0                   | M/R | 0.00  | \$0         | \$0               |                  | \$0         |
| Foundation—Other            | 35,608,620  | 0                                  | 3,209,500 | 38,818,320  | \$287,683   | (\$0)                 | \$287,683             | M/R | 7.41  | \$263,897   | \$23,786          |                  | \$287,683   |
| Special                     | 131,493,900 |                                    | 5,372,510 | 136,866,410 | \$4,602,500 | \$317                 | \$4,602,817           | M/R | 27.78 | \$3,652,769 | \$149,243         |                  | \$3,802,012 |
|                             |             |                                    |           |             |             |                       |                       |     |       |             | \$800,488         |                  | \$800,488   |
| Total Requestion            |             |                                    |           |             | \$4,890,183 |                       |                       |     |       | \$3,916,666 | \$973,517         | \$0              | \$4,890,183 |

Special Levy Division

Hudbay  
Tax Levy\$600,470  
\$3,602,030

|                                                                         |             |            |           |             |              |         |              |     |          |             |             |             |              |
|-------------------------------------------------------------------------|-------------|------------|-----------|-------------|--------------|---------|--------------|-----|----------|-------------|-------------|-------------|--------------|
| Debtenture Debt Charges                                                 |             |            |           |             |              |         |              |     |          |             |             |             |              |
| General                                                                 | 137,645,220 | 0          | 5,372,510 | 143,017,730 | \$117,346    | (\$71)  | \$117,275    | M/R | 0.62     | \$112,669   | \$4,405     |             | \$117,275    |
| General—Local Improvements                                              | 135,411,950 | 28,945,790 | 5,372,510 | 169,730,250 | \$0          | \$0     | \$0          | M/R | 0.00     | \$0         | \$0         |             | \$0          |
|                                                                         |             |            |           | 0           |              |         |              | F/t |          |             |             |             | \$0          |
| Utilities                                                               | 137,645,220 | 0          | 5,372,510 | 143,017,730 | \$137,468    | (\$171) | \$137,297    | M/R | 0.96     | \$132,139   | \$5,158     |             | \$137,297    |
| Utilities—Local Improvements                                            | 135,411,950 | 28,945,790 | 5,372,510 | 169,730,250 | \$400,446    | \$117   | \$400,563    | M/R | 2.36     | \$387,684   | \$12,679    |             | \$400,563    |
| By-Law 2025-06 Special Services—G railway<br>properties exempt from SSL | 2,662       |            |           | 2,662       | \$3,184,977  | \$0     | \$3,184,977  | Lot | 1,112.85 | \$3,184,977 | \$0         |             | \$3,184,977  |
| Channing Utility Deficit                                                | 137,645,220 |            | 5,372,510 | 143,017,730 | \$0          | \$0     | \$0          | M/R | 0.00     | \$0         | \$0         |             | \$0          |
| Reserve—General                                                         | 137,645,220 |            | 5,372,510 | 143,017,730 | \$320,000    | \$360   | \$320,360    | M/R | 2.24     | \$308,325   | \$12,034    |             | \$320,360    |
| Reserve—Equipment                                                       | 137,645,220 |            | 5,372,510 | 143,017,730 | \$75,000     | (\$631) | \$74,369     | M/R | 0.52     | \$71,576    | \$2,794     |             | \$74,369     |
| General Municipal                                                       | 137,645,220 |            | 5,372,510 | 143,017,730 | \$2,108,208  | (\$127) | \$2,108,081  | M/R | 14.74    | \$2,028,691 | \$79,191    |             | \$2,108,081  |
| Business Tax Fees—General                                               | 3,524,500   |            |           |             | \$181,335    |         | \$181,335    |     | 0.05000  | \$181,335   |             |             | \$181,335    |
| Business Tax Fees—Bus. Imp.                                             |             |            |           |             | \$0          |         | \$0          |     |          | \$0         |             |             | \$0          |
| Other Revenue                                                           |             |            |           |             | \$7,199,300  |         | \$7,199,300  |     |          |             |             | \$7,199,300 | \$7,199,300  |
| Hudbay—Basic                                                            |             |            |           |             |              |         | \$0          |     |          |             | \$0         |             | \$0          |
| Hudbay—Special                                                          |             |            |           |             | \$2,838,030  |         | \$2,838,030  |     |          |             | \$2,838,030 |             | \$2,838,030  |
| Totals                                                                  |             |            |           |             | \$16,562,110 | (\$523) | \$16,561,587 |     |          | \$6,407,956 | \$2,954,291 | \$7,199,300 | \$16,561,587 |

**SUNDRY REVENUE AND EXPENDITURE ANALYSIS 2026**

**Part 1 GRANTS IN LIEU OF TAXES**

| Government or Agency             | Assessment<br>Residential | Other     | Mill<br>Rate | AMOUNT         |
|----------------------------------|---------------------------|-----------|--------------|----------------|
| HMK (MAN)MISC-1020               |                           | 35,040    | 56.83        | \$2,629.38     |
| Government Services-1080         | 99,250                    |           | 49.42        | \$19,875.44    |
| Government Services-1080         |                           | 1,307,430 | 56.83        | \$62,149.82    |
| Conservation-Crown Land-1121     | 680                       |           | 49.42        | \$2,255.13     |
| Conservation-Forestry-1127       |                           | 8,520     | 56.83        | \$1,481.60     |
| Conservation-Northern MB-1128    | 500                       |           | 49.42        | \$1,134.49     |
| Highways Transportation-1150     |                           | 796,840   | 56.83        | \$35,600.09    |
| Corporate 3                      | 0                         | 31,590    | 56.83        | \$2,480.07     |
| Manitoba Residential-1300        | 2,062,580                 |           | 49.42        | \$92,607.01    |
| Manitoba Hydro-1770              |                           | 267,360   | 56.83        | \$12,684.19    |
| Conservation-Northern MB-1128    |                           | 8,840     | 56.83        | \$1,495.45     |
| CANADA POST-2713                 |                           | 671,000   | 56.83        | \$31,266.58    |
| CBC-2730                         |                           | 82,880    | 56.83        | \$4,699.90     |
|                                  |                           |           |              |                |
|                                  |                           |           |              |                |
| Hudson Bay Mining & Smelting Co. |                           |           |              | \$3,638,500.00 |
| Total to Page 1,8                | 2,163,010                 | 3,209,500 | 5,372,510    | \$3,908,859.13 |

**Part 2 CONDITIONAL TRANSFERS AND GRANTS**

| Government or Agency               | 2025        | 2025        | 2026 Budget | PURPOSE |
|------------------------------------|-------------|-------------|-------------|---------|
| Provincial-Building Manitoba Fund  | \$995,000   | \$891,169   | \$1,371,000 |         |
| Provincial-other                   | \$0         | \$97,500    | \$595,000   |         |
| Provincial - General Support Grant |             |             |             |         |
| Provincial - Transportation        | \$45,000    | \$46,604    | \$48,000    |         |
| Federal Gas Tax/Transit Gas Tax    | \$350,000   | \$286,150   | \$332,000   |         |
| SK Gas Tax                         | \$12,000    | \$9,905     | \$11,000    |         |
| Local-Sask                         | \$30,000    | \$27,344    | \$130,000   |         |
| Bill C-48 Transit Grant            |             |             |             |         |
| GST Returns                        | \$0         | \$0         | \$0         |         |
| Federal hometown Green Team        | \$40,000    | \$32,680    | \$40,000    |         |
| Canada Summer Jobs                 | \$35,000    | \$23,000    | \$25,000    |         |
| Canada Heritage                    | \$35,000    | \$0         | \$150,000   |         |
| Other                              | \$155,000   | \$91,644    | \$0         |         |
| TOTAL to Page 2                    | \$1,697,000 | \$1,505,996 | \$2,702,000 |         |

**Part 3 - DEFERRED SURPLUS APPROPRIATIONS - General Operating Fund**

| Purpose         | Year | Term | Authority | Amount |
|-----------------|------|------|-----------|--------|
|                 |      |      |           |        |
|                 |      |      |           |        |
|                 |      |      |           |        |
|                 |      |      |           |        |
| TOTAL to Page 1 |      |      |           | 0      |

**Part 4 - DEFERRED SURPLUS APPROPRIATIONS - Utility Operating Fund**

| Purpose         | Year | Term | Authority | Amount |
|-----------------|------|------|-----------|--------|
|                 |      |      |           |        |
|                 |      |      |           |        |
|                 |      |      |           |        |
|                 |      |      |           |        |
| TOTAL to Page 1 |      |      |           | 0      |

THE CITY OF FLIN FLON  
UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES 2026

| Purpose               | BY_LAW # | Final<br>Pmt | Principal<br>Dec-25 | Principal<br>Payment | Principal<br>O/S<br>Dec-26 | Interest<br>Payment | Total<br>Payment<br>2026 | Frontage<br>Levy | Net<br>Requirement | Area<br>to be<br>Charged |
|-----------------------|----------|--------------|---------------------|----------------------|----------------------------|---------------------|--------------------------|------------------|--------------------|--------------------------|
|                       |          |              |                     |                      |                            |                     |                          |                  |                    | At Large                 |
|                       |          |              |                     |                      |                            |                     |                          |                  |                    |                          |
| WWTP-PHASE 2          | 1/2007   | 2026         | \$10,930.97         | \$10,930.97          | \$0.00                     | \$601.20            | \$11,532.17              |                  | \$11,532.17        | LID                      |
| CLIFF LAKE            | 2010-09  | 2029         | \$360,411.92        | \$82,509.44          | \$277,902.48               | \$21,264.30         | \$103,773.74             |                  | \$103,773.74       | At Large                 |
| CLIFF LAKE            | 2010-10  | 2030         | \$143,569.91        | \$25,683.10          | \$117,885.81               | \$8,011.15          | \$33,694.25              |                  | \$33,694.25        | At Large                 |
| Water Treatment Plant | 2011-03  | 2026         | \$374,965.16        | \$374,965.16         | \$0.00                     | \$13,948.70         | \$388,913.86             |                  | \$388,913.86       | LID                      |
|                       |          |              |                     |                      | \$0.00                     |                     | \$0.00                   |                  | \$0.00             | At Large                 |
|                       |          |              |                     |                      | \$0.00                     |                     | \$0.00                   |                  | \$0.00             | At Large                 |
|                       |          |              |                     |                      | \$0.00                     |                     | \$0.00                   |                  | \$0.00             | At Large                 |
|                       |          |              |                     |                      | \$0.00                     |                     | \$0.00                   |                  | \$0.00             | At Large                 |

|              |              |              |             |              |        |              |
|--------------|--------------|--------------|-------------|--------------|--------|--------------|
| \$889,876.96 | \$494,088.67 | \$395,788.29 | \$43,825.35 | \$537,914.02 | \$0.00 | \$537,914.02 |
|--------------|--------------|--------------|-------------|--------------|--------|--------------|

| Area to be<br>levied | Taxable<br>Assessment | Otherwise Exempt<br>Assessment | Grant<br>Assessment | Total<br>Assessment | Total<br>Requirement | Raised by<br>Frontage | Raised by<br>Other Rev. | Raised by<br>Mill Rate |
|----------------------|-----------------------|--------------------------------|---------------------|---------------------|----------------------|-----------------------|-------------------------|------------------------|
| At Large             | 137645220             |                                | 5,372,510           | 143,017,730         | \$137,467.99         |                       |                         | \$137,467.99           |
| LID #1               | 135411950             | 28,945,790                     | 5,372,510           | 169,730,250         | \$400,446.03         | \$0.00                |                         | \$400,446.03           |

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|                                     |                       |                     |                     |                    |                     |               |                     |
|-------------------------------------|-----------------------|---------------------|---------------------|--------------------|---------------------|---------------|---------------------|
| Debentures Outstanding (Utility)    | \$889,876.96          | \$494,088.67        | \$395,788.29        | \$43,825.35        | \$537,914.02        | \$0.00        | \$537,914.02        |
| Debentures Outstanding (General)    | \$216,596.32          | \$105,389.41        | \$111,208.91        | \$11,956.12        | \$117,345.53        | \$0.00        | \$117,345.53        |
| <b>Total Debentures Outstanding</b> | <b>\$1,106,473.28</b> | <b>\$599,478.08</b> | <b>\$506,995.20</b> | <b>\$55,781.47</b> | <b>\$655,259.55</b> | <b>\$0.00</b> | <b>\$655,259.55</b> |

THE CITY OF FLIN FLON  
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES 2026

| Purpose             | BY_LAW # | Final<br>Pmt | Principal<br>Dec-25 | Principal<br>Payment | Principal<br>O/S<br>Dec-26 | Interest<br>Payment | Total<br>Payment<br>2026 | Frontage<br>Levy | Net<br>Requirement | Area<br>to be<br>Charged |
|---------------------|----------|--------------|---------------------|----------------------|----------------------------|---------------------|--------------------------|------------------|--------------------|--------------------------|
| Main Street Renewal | 22/2007  | 2027         | \$216,596.32        | \$105,389.41         | \$111,206.91               | \$11,956.12         | \$117,345.53             |                  | \$117,345.53       | ALL                      |
|                     |          |              |                     |                      |                            |                     |                          |                  |                    | All                      |
|                     |          |              | \$216,596.32        | \$105,389.41         | \$111,206.91               | \$11,956.12         | \$117,345.53             | \$0.00           | \$117,345.53       |                          |

| Area to be<br>levied | Taxable<br>Assessment | Otherwise Exempt<br>Assessment | Grant<br>Assessment | Total<br>Assessment | Total<br>Requirement | Raised by<br>Frontage | Raised by<br>Other Revenue | Raised by<br>Mill Rate |
|----------------------|-----------------------|--------------------------------|---------------------|---------------------|----------------------|-----------------------|----------------------------|------------------------|
| ALL                  | 137,645,220           |                                | 5,372,510           | 143,017,730         | \$117,345.53         |                       |                            | \$117,345.53           |
| LID #1               | 135,411,950           | 28,945,790                     | 5,372,510           | 169,730,250         | \$0.00               |                       |                            | \$0.00                 |

# CAPITAL BUDGET 2026

The City of Flin Flon

## Part 1 CAPITAL EXPENDITURES

| Particulars of<br>For the Year 2026  | Estimated<br>Total Cost | Borne by<br>General Fund | Borne by<br>Utility Fund | Borne by<br>Reserve Fund | Borne by<br>Borrowing | Other       |
|--------------------------------------|-------------------------|--------------------------|--------------------------|--------------------------|-----------------------|-------------|
| Utility 6 Critical Assets            |                         |                          |                          |                          |                       |             |
| Public Transportation/Sidewalks      | \$1,252,429             | \$250,486                |                          |                          |                       | \$1,001,943 |
| Pine Ave Bridge                      | \$1,400,000             | \$732,888                |                          |                          |                       | \$667,112   |
| Aqua Centre                          |                         |                          |                          |                          |                       |             |
| Road Repair                          | \$2,000,000             |                          |                          |                          |                       | \$2,000,000 |
| Parks & Playgrounds                  |                         |                          |                          |                          |                       |             |
| Regional Landfill Study              |                         |                          |                          |                          |                       |             |
| Tourist Park Upgrades                | \$85,000                | \$85,000                 |                          |                          |                       |             |
| Technology Upgrades                  |                         |                          |                          |                          |                       |             |
| Whitney Forum Major Upgrades/ Boiler |                         |                          |                          |                          |                       |             |
| Library Bathroom                     | \$60,000                | \$60,000                 |                          |                          |                       |             |
| Maintenance Shop                     |                         |                          |                          |                          |                       |             |
| Uptown Curling Rink                  | \$150,000               | \$150,000                |                          |                          |                       |             |
| Water truck                          | \$165,000               | \$165,000                |                          | \$165,000                |                       |             |
| columbarium                          | \$30,000                | \$30,000                 |                          | \$30,000                 |                       |             |
| Tourist Park Equipment               | \$40,000                | \$40,000                 |                          | \$40,000                 |                       |             |
| Pontoon Boat Used Equipment          | \$50,000                | \$50,000                 |                          | \$50,000                 |                       |             |
| Fire Equipment                       |                         |                          |                          |                          |                       |             |
| <b>TOTAL</b>                         | <b>\$5,232,429</b>      |                          |                          |                          |                       |             |
| Total to Page 5                      |                         | \$1,563,374              |                          |                          |                       |             |
| Total to Page 6                      |                         |                          | \$0                      |                          |                       |             |
| Total to Part 2A                     |                         |                          |                          | \$285,000                |                       |             |
| Total to Part 3                      |                         |                          |                          |                          | \$0                   |             |

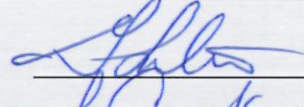
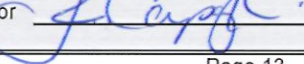
\$3,669,055

## Part 2 GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

| Reserve Name and By-Law No. | General Fund Transfer |            | Utility Fund Transfer |            | Cash<br>Resources |
|-----------------------------|-----------------------|------------|-----------------------|------------|-------------------|
|                             | To Operating          | To Capital | To Operating          | To Capital |                   |
| Equipment Reserve           |                       | \$255,000  |                       |            |                   |
| Fire Equipment Reserve      |                       |            |                       |            |                   |
| Community Reserve           |                       | \$30,000   |                       |            |                   |
| Total Page 2                |                       | \$285,000  |                       |            |                   |
| Total Part 1                |                       |            |                       |            |                   |
| Total Page 6                |                       |            |                       |            |                   |
| Total Part 1                |                       |            |                       | \$0        |                   |

## Part 3 Borrowing (subject to Municipal Board Approval) as per Section 172

| PROPOSAL                         | Bank Loan   | Temporary Financing |              | Repayment<br>Amount | Term       |
|----------------------------------|-------------|---------------------|--------------|---------------------|------------|
|                                  |             | Revenue Loan        | Reserve Loan |                     |            |
| Aqua Centre Cash Flow Management |             | \$1,000,000         |              | \$0                 | <12 Months |
| Construction Loan/Debentures     | \$7,450,000 |                     |              |                     | 20 years   |
| Total Part 1                     |             |                     |              | \$0                 |            |

|                         |                                                                                                     |
|-------------------------|-----------------------------------------------------------------------------------------------------|
| DEPARTMENT USE ONLY     | Adopted by Resolution of Council                                                                    |
| Date <u>May 11 2026</u> | Mayor          |
|                         | Administrator  |

# Mill Rates 2026

| Purpose            | Residential | Commercial |
|--------------------|-------------|------------|
| Channing Utility   | 0.00        | 0.00       |
| Gen. Deb. L.I.     | 0.00        | 0.00       |
| Gen. Deb.          | 0.82        | 0.82       |
| Utl. Deb. L.I.     | 2.36        | 2.36       |
| Utl. Deb.          | 0.96        | 0.96       |
| Reserve--General   | 2.24        | 2.24       |
| Reserve--Equipment | 0.52        | 0.52       |
| General Municipal  | 14.74       | 14.74      |
| TOTAL MUNICIPAL    | 21.64       | 21.64      |
| School--Foundation | 0.00        | 7.41       |
| School--Special    | 27.78       | 27.78      |
| TOTAL SCHOOL       | 27.78       | 35.19      |

MILL RATE 2025

49.42

56.83

Special Service Levy  
Business Tax Levy

\$1,112.85/parcel  
5.00%

\$3,184,977  
\$194,222

MILL RATE 2025

48.54

55.66

Municipal

19.57

19.57

School

28.97

36.09

THE CITY OF FLIN FLON  
5 YEAR FORECAST CAPITAL EXPENDITURE PROGRAM

| PURPOSE<br>For the Year 2026          |           |             |             |             |             | SOURCE OF FUNDS |             |             |            |             |             |  |  |
|---------------------------------------|-----------|-------------|-------------|-------------|-------------|-----------------|-------------|-------------|------------|-------------|-------------|--|--|
|                                       | 2027      | 2028        | 2029        | 2030        | 2031        | Total           | Operating   | Reserve     | Debentures | Other       |             |  |  |
| Utility Capital Allocation            | \$500,000 | \$250,000   | \$250,000   | \$250,000   | \$500,000   | \$1,750,000     | \$1,750,000 |             |            |             |             |  |  |
| New Aquia Centre                      | \$0       | \$0         |             |             |             | \$0             |             |             |            |             |             |  |  |
| Fire Equipment                        |           | \$1,600,000 |             | \$300,000   |             | \$1,900,000     |             | \$1,100,000 |            | \$500,000   |             |  |  |
| Pontoon Boat                          |           |             |             |             |             | \$0             |             | \$0         |            |             |             |  |  |
| Vehicles                              |           |             |             |             |             | \$0             |             | \$0         |            |             |             |  |  |
| Zamboni                               |           | \$0         |             |             |             | \$0             |             | \$0         |            |             |             |  |  |
| Small Track Excavator                 |           |             |             |             |             | \$0             |             | \$0         |            |             |             |  |  |
| Whitney Forum Major Upgrades & Repair |           | \$500,000   | \$1,500,000 | \$500,000   | \$500,000   | \$3,000,000     | \$1,200,000 | \$0         |            | \$1,800,000 |             |  |  |
| Public Works Equipment                | \$250,000 | \$200,000   | \$350,000   |             |             | \$800,000       |             | \$500,000   |            |             |             |  |  |
|                                       |           |             | \$0         |             |             | \$0             |             | \$0         |            |             |             |  |  |
| TOTALS                                | \$750,000 | \$2,550,000 | \$2,100,000 | \$1,050,000 | \$1,000,000 | \$7,450,000     | \$2,950,000 | \$1,900,000 | \$0        | \$2,600,000 | \$7,450,000 |  |  |

SOURCE OF FUNDS - ANNUAL

|                              | 2027      | 2028        | 2029        | 2030        | 2031        | Total       |
|------------------------------|-----------|-------------|-------------|-------------|-------------|-------------|
| Operating                    | \$500,000 | \$900,000   | \$550,000   | \$500,000   | \$500,000   | \$2,950,000 |
| Reserves                     | \$250,000 | \$1,000,000 | \$350,000   | \$300,000   | \$0         | \$1,600,000 |
| Construction Loan/Debentures |           |             |             |             |             |             |
| Other Grants                 |           | \$650,000   | \$1,200,000 | \$250,000   | \$500,000   | \$2,600,000 |
| TOTAL                        | \$750,000 | \$2,550,000 | \$2,100,000 | \$1,050,000 | \$1,000,000 | \$7,450,000 |

Department Use Only

Adopted by Resolution of Council

*M. G. 20-26*  
(Date)

*[Signature]*  
Mayor

*[Signature]*  
Administrator

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